

#### Institutional Investor Conference 09 / 2010

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## Real Estate Life Time Cycle - DD

- Green Field
- Acquisition / Finance
- Development / Pre-Leasing Phase
- Lease Phase / Maintenance
- Demolition / Disposal

Note: An acquisition (via share or asset deal) can happen at each phase. Different due diligence requirements relating to phases and transaction structure.

#### **Transaction Structure**

- Letter of Intent / Pre-Contract
- Due Diligence Phase
- Negotiation Phase / Acquisition Documents
- Signing
- Closing
- Integration Phase

Note: To meet the requirements of the asset managers involve them as early as in the due diligence phase.

#### Answers DD should provide

- What is going to be acquired?
- How will it be acquired?
- Who will acquire it?

Note: A lot of information can be obtained from publicly accessible registers. Some information should be disclosed by the seller.

Note: Due diligence is usually performed by teams of experts (legal / tax / technical /environmental part).

## DD – Green Field – Asset Deal

- Details of Owner of Real Estate
- Details of Real Estate
- Information on Title and Encumbrances
- Contractual Situation (lease agreements, rights to construct, options, other rights of third parties...)
- Litigation / Administrative Proceedings
- Zoning, Permissible Use and Permits Required
- Environmental Issues

#### DD - Leased out Building- Share Deal

- Corporate Information
- Real Estate
- Human Resources
- Material Contracts
- Intellectual Property
- Litigation
- Public Law Matters
- Miscellaneous

#### Lease Agreements

#### Focus of Due Diligence Report:

- Tenant
- Leased Object / Use
- Beginning of Lease / Term / Termination
- Rent / Indexation
- Security Deposit
- Operating Expenses and Ancillary Costs
- Alternation / Sublet
- Sale of Leased Object

#### Exit Due Diligence – Know your risks

Note: Preparation for the exit starts on the day of closing. A complete package of documentation (legal, financial, technical) is of utmost importance.

# Thank you!

